

# **LAKE ORION COMMUNITY SCHOOLS**

## **Enterprise Wide Budgetary Information Fiscal Year 2020-21**

### **Executive Summary and Budget Development Assumptions**



**Lake  
Orion  
Community  
Schools**

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## Lake Orion Community Schools Board of Education

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Assistant Superintendent of Teaching & Learning

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Assistant Superintendent of Human Resources

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Assistant Superintendent of Business & Finance

John D. Fitzgerald

The Uniform Budgeting and Accounting Act require that the District's budget sets forth a statement of the total number of mills of ad valorem property taxes to be levied and the purpose for which the millage is levied. For fiscal year 2019-20, the school district will levy tax mills and generate estimated tax revenue as follows:

<u>Tax Base</u>	<u>Purpose</u>	<u>Mills Levied</u>	<u>Est. Tax Revenue</u>
Non-Homestead	General Operating	18.0000	\$ 8,512,700
All Properties	B&S Sinking Fund	1.9265	\$ 4,118,600
All Properties	Debt Retirement	7.4910	\$ 16,014,800

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## **Lake Orion Community Schools Overview**

Lake Orion Community Schools is one of 537 Local Educational Authorities (LEA) in the State of Michigan. LEA's are more commonly referred to as local school districts. Lake Orion Community Schools covers an area of approximately 50 square miles and is located entirely in Oakland County. It is comprised of all of the Village of Lake Orion plus portions of the City of Auburn Hills and the townships of Addison, Independence, Oakland, Orion, and Oxford. The district is located in a primarily residential area. The first school building to house Lake Orion students was built in 1893 and served grades K-12. The school district is currently comprised of six elementary schools, three middle schools, one high school, one special needs center program, one Community Education Resource Center and two operational support facilities serving over 7,400 students. Lake Orion Community Schools is an autonomous, tax-supported public school district governed by Michigan General School Law. The governing body of the district is the Board of Education. The Board of Education consists of seven elected members at large for over-lapping terms. The Board of Education is responsible for the selection of the Superintendent of Schools, sets policies, develops long-range goals, acts upon recommendations of the Superintendent, and adopts and periodically amends the operating budget in accordance with governing laws.

### **Our vision**

Educating our students for the challenges of today and tomorrow.

### **Our mission**

Providing an exemplary education for all learners.

### **Our beliefs**

We believe:

- Education is the shared responsibility of students, family, school, and community.
- All students can learn, achieve and succeed.
- All learners deserve equity and opportunity in their education.
- High expectations promote achievement, personal growth, curiosity and a desire for success.
- Exemplary education is the result of professional growth and continuous school improvement.
- Every person deserves a learning environment where they are safe, respected, included and valued.
- Education promotes a healthy sense of self and encourages personal achievement.
- Learning is life-long.
- Vibrant public schools are a cornerstone of the community.

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## **What we do**

Lake Orion Community Schools provides comprehensive educational programming and services for our students including Pre-K, all day kindergarten, innovative primary and secondary, and special education programming. Additionally, the district provides comprehensive student athletic, music, band, and intramural programs.

## **LOCS Instructional Programs, Services & Other Points of Pride**

- Early Childhood programming that provides enriching experiences for each child using the research based High Scope Curriculum. The pre-kindergarten program is carefully aligned with our kindergarten curriculum to assure a solid learning foundation.
- Elementary neighborhood schools where students attend with those children that are their neighbors and playmates.
- All of our Elementary and Middle Schools are State of Michigan recognized Blue Ribbon Exemplary Schools. All of our schools are State of Michigan accredited and adhere to State academic guidelines.
- Middle Schools for grades 6 through 8 that utilize the Middle School Concept team-teaching approach where students are assigned to teams for their core academic classes of science, social studies, math, and language arts.
- Middle School students develop new areas of interest through a variety of exploratory and elective classes such as Modern language, art, technology and computer applications, life management and physical education.
- Lake Orion High School has been recognized as a National Blue Ribbon School and New American High School. LOHS is accredited by AdvancED.
- Lake Orion High School offers a student centered program for students in grades 9 through 12 and offers a broad based curriculum with numerous options for all students including a service learning graduation requirement.
- The Lake Orion High School facility offers a state of the art auditorium, field house, and natatorium for students and community.
- The Learning Options High School provides a more personalized education support for students who have individual needs not being met in the traditional high school and prefer a smaller educational setting.
- The district offers a wide range of clubs, team and individual sports programs, and intramural and extracurricular activities.
- The Board of Education's "Lamp of Learning Academic Awards" program that honors and rewards those students who have demonstrated exemplary achievements in the classroom.

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## **Our Economic Environment & District Forward Planning**

Our Board of Education and Administration consider many factors when setting the District's fiscal year 2020-21 (July 1, 2020 - June 30, 2021) budget. One of the most important factors affecting the budget is the economic condition of the State of Michigan. The fiscal year 2020-21 budgets will be adopted prior to June 30, 2020 and be in effect July 1, 2020. Budgets are based on estimated pupil enrollment, property tax revenues, state aid, and grant funding. State law requires the District to amend the budget if actual District resources are not sufficient to fund original appropriations. Since the District's revenue is primarily dependent on property taxes, state funding and the health of the State's School Aid Fund (SAF), the actual revenue received depends on the State's economic conditions, continued stability in the tax base and the State's ability to collect revenues to fund its appropriations to school districts. The School Aid Fund is under tremendous stress as a result of the State's actions taken to combat the COVID19 pandemic. In the past, the State of Michigan has issued several executive orders, prorating and reducing, mid-year, the State's funding commitment to Public School Districts. There is a very high probability of a funding proration or negative budget supplemental impacting the new school year. Our Board of Education and Administration are profoundly aware of the deleterious impact the State's economy and recent events have had on the State's School Aid Fund and consequently our District. The District's strategic planning goals direct us, in a continuously improving way, to focus, refocus and develop new resources in a manner that directly benefits our student's educational experience.

### **Budget Policy, Development and Management Process**

Lake Orion Community Schools' budget and fiscal planning policy directs, authorizes and holds responsible the Superintendent (and their designee) for the planning, preparation, and execution of the District's annual operating budgets. The budget documents represent the numerical representation of the District's curriculum programming and operational priorities. The Board of Education authorizes and funds the operating budgets according to approved district policies, procedures and laws of the State of Michigan. The Board of Education conducts budget hearings and a budget adoption process in accordance with State law. Changes to the original annual operating budgets shall be documented to maintain accurate working budgets and shall be presented through the budget amendment process up to three times each fiscal year for Board of Education review and approval.

### **Significant Budget Policy**

Lake Orion Community Schools' budget policy directs, authorizes and holds responsible the Superintendent for the planning, preparation, and execution of the District's annual operating budgets in accordance with State law. The district's significant budget policies and the complete policy citations are presented below:

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## **Budget Development Process**

Budgeting for a public school district is the process of allocating limited resources to the various educational expenditure priorities of the district. The general appropriations act or school board adopted budget represents the legal authority for the school district's administration to spend money. The school board's vote to adopt the budget implies that a set of decisions has been made to allocate the district's limited resources to pay, or not pay, for a certain set of educational items or services. The Lake Orion Community Schools' budget development process operates on a continuous improvement basis. In order for the District's budget preparation to proceed in an orderly fashion, the Superintendent (or designee) annually establishes a budget development calendar. Budget documents, as released each year, will include presentation and operational changes. Accordingly, the proposed new fiscal year budget documents reflect all changes made to our general ledger reporting structure done to maintain compliance with the Michigan Public Schools Accounting Manual (Bulletin 1022).

## **Significant Legal Requirements**

The State of Michigan requires local school districts to comply with the following Public Acts and Michigan Compiled Laws:

1. Uniform Budgeting and Accounting Act – Public Act 2 of 1968
2. The General Property Tax Act - Public Act 206 of 1893 ( MCL 211.24e)
3. Local Government Fiscal Responsibility - PA 72 of 1990
4. Revised Municipal Finance Act – PA34 2001
5. Budget Hearings of Local Governments – PA 43 of 1963 (MCL 141.412)
6. The Revised School Code - PA 451 of 1976
7. The State School Aid Act - PA of 1979
8. The Michigan School Accounting Manual (Bulletin 1022)

These Public Acts require all school districts to prepare budgets for their funds, which account for the day-to-day operations of the school district; however, fiduciary funds are not required to be budgeted. The budgets are prepared in accordance with generally accepted accounting principles and a specific uniform chart of accounts established by the State of Michigan. The Michigan School Accounting Manual (Bulletin 1022) serves as a mandatory guide to the uniform classification and recording of accounting transactions for Michigan public school districts. Budgets must be approved and adopted no later than June 30 for the fiscal year beginning July 1, and ending June 30 of the subsequent year. Prior to adoption, the Board must conduct a public hearing and make the budget available for review as well as provide notice of the hearing in accordance with law. Formal adoption of the budget is accomplished through a general appropriations resolution approved by the Board of Education which sets forth the amounts to defray the expenditures, presented by function, in each fund and meet the liabilities of the school district as well as a statement of estimated revenues.

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The *Michigan Public School Accounting Manual (Bulletin 1022)* was adopted in 1963 with major revisions in 1976, 1988, and 2004. It conforms to the 2003 federal *Financial Accounting for Local and State School Systems*. The *Bulletin 1022*'s primary purpose is to provide a standard framework for reporting financial data to the state. The following is an excerpt taken from the Michigan School Accounting Manual (Bulletin 1022) describing multiple expenditure function codes that create the basis of our expenditure budget.

**Instruction** - Instruction includes the activities dealing directly with the teaching of pupils or the interaction between teachers and pupils. Teaching may be provided for pupils in a school classroom, in another location such as in a home or hospital, and other learning situations such as those involving co-curricular activities. It may also be provided through some other approved medium such as television, radio, telephone, and correspondence. Included here are the activities of classroom aides, teacher assistants, supplies and machines that directly aid in the instructional process. Include the work of group and class sponsors and chaperons at student activities. Include activities associated with instructional field trips.

**Basic Programs** - Instructional activities including enrichment designed primarily to prepare pupils for activities as citizens, family members, and workers, as contrasted with programs designed to improve or overcome physical, mental, social and/or emotional handicaps. Included is the Pre-kindergarten, Elementary, Middle-Junior High and High School programming.

**Added Needs** - Instructional Classroom Activities designed for pupils added needs, include both regular and summer programs. Special Education - Instructional activities designed primarily to deal with pupils having impairments requiring special accommodations. The special education programs area includes Preprimary, Elementary, Middle/Junior High, and High School services for pupils with mental, emotional, hearing, visual, speech, language, physical and other impairments and learning disabilities. Homebound and hospitalized programs for pupils who are not classified as special education pupils should not be included in this account. Compensatory Education - Instructional activities designed to improve the achievement in basic cognitive skills of pupils who have extraordinary need for assistance to improve their competence in such basic skills as State At Risk, NCLB Title I, and Bilingual. Career and Technical Education - Instructional activities which provide laboratory, simulations or instruction offered at the secondary level, based upon individually designed learning experiences in a vocational subject preparing the pupil for competencies required in a recognized occupation coded in accordance with recognized and approved Classification of Instructional Programs (CIP) codes. See the identifications found in the State Code for approved CIP codes. Adult/Continuing Education - Learning experiences designed to develop knowledge and skills to meet educational objectives of adults. Programs include activities to develop the fundamental tools of learning; develop skills and appreciation for special interest; or to enrich the aesthetic qualities of life.



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**Supporting Services** - Supporting Services are those services which provide administrative, technical (such as guidance and health), and logistical support to facilitate and enhance instruction and to a lesser degree, community services. Supporting Services exist as adjuncts for the fulfillment of the objectives of instruction. The Supporting Services expenditure function codes include (but are not limited to) Truancy/Absenteeism Services, Guidance Services, Health Services, Psychological Services, Speech Pathology and Audiology Services, Social Work Services, Visual Aid Services, Teacher Consultant, Other Pupil Support Services, Improvement of Instruction, Educational Media Services, Educational Television, Instruction Related Technology, Supervision and Direction of Instructional Staff, Academic Student Assessment, Other Instructional Staff Services, Support Services-General Administration, Support Service School Administration, Support Services Business, Operations and Maintenance, Pupil Transportation Services, Support Services-Central, Support Service-Other.

The complete Michigan School Accounting Manual (Bulletin 1022) can be found at [www.michigan.gov](http://www.michigan.gov) . On the left side panel, select “Offices” then “State Aid & School Finance”. Bulletin 1022 can be found under the “Publications” section in the middle of the page.

### **District Budget Management and Internal Controls**

The district’s budget development and management process comprises a multi-year forecast, at least two amendment cycles and a structured budget development practice focused on time-line, critical path tasks and valid data. The district maintains a system of budgetary and internal controls designed to assist management in meeting its reporting responsibility. Our system is designed to provide reasonable assurance that assets are safeguarded and transactions are recorded correctly and executed with management’s authorization. Periodic financial information reporting packages are provided to the Board of Education. Included in the financial reporting packages are an executive summary, “budget to actual” revenue and expenditure reports and analysis for all budgeted funds, cash and investment position information, the district disbursements report, general fund cash flow reporting, and procurement card activity reporting.



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## **BUDGET DEVELOPMENT ASSUMPTIONS**

### **General Fund Revenue Assumptions**

#### **Property Tax Revenues**

The District's tax base is comprised of an estimated 75% homestead and 25% non-homestead taxable value classification property. Lake Orion Community Schools levies 18.0 mills on qualifying non-homestead property to partially fund the per student foundation allowance guarantee. The new year General Fund operating budget for property tax revenue has been budgeted to be \$8,512,700.

#### **State Source Revenue**

The district's per student state aid foundation allowance is budgeted to decrease \$(600) per pupil to \$7,929 in fiscal year 2020-21. We are planning for a net decline of 118 Full Time Equivalent (FTE) students resulting in a forecasted overall budgeted student count of 7,212 FTE. This figure includes our estimated net number of resident students "aging out", the net change in our Schools of Choice population and the "COVID" effect on our student population. The student count weighting process for fiscal year 2020-21, at the time of this writing, is expected to be a 90% weight placed on the October 2020 student count plus a 10% weight on the actual February 2020 student count. Section 147c (1) categorical pass through funding (and corresponding expenditures) have been budgeted to remain flat at \$5.2 million.

#### **Federal Source Revenue**

The Federal source revenue has been budgeted flat relative to the prior fiscal year at \$2.65 million reflecting our expectations of an uncertain funding future of our grant awards. Our Federal source revenues are comprised of entirely of federally funded grants.

#### **Other Financing Sources - Other**

The Food Service, Community Service and Pine Tree Center Special Revenue Funds all provide indirect costs and or rent transfers to the General Fund. The transfer from the Food Service fund is budgeted at \$100,000, the Community Services fund is budgeted at \$150,000 and the Pine Tree Center fund is budgeted at \$224,090. The General Fund provides debt service related transfers to the Capital Project Fund 440. The School Bond Loan/Revolving Fund program is expected to provide gap funding to the district in order to meet the district's fiscal year 2020-21 debt service requirements estimated at \$6.6 million.

#### **Grant Award Funding**

Lake Orion Community School's grant funding includes awarded federal, state and local grants plus most of the Michigan Department of Education categorical funding. Grant award revenue and expenditure budgets are part of the consolidated General Fund, Pine Tree Center, Community Service and the Food Service Fund budgets.

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## **General Fund Expenditure Assumptions**

### **FY2020-21 Board Approved Operating and Other Adjustments**

The Lake Orion Community Schools Board of Education has approved multiple revenue and expenditure adjustments that are to be implemented in fiscal year 2020-21. The following is a summary of the expenditure changes implemented:

- Implementation of multiple budget reductions in response to the State of Michigan's school aid funding reduction paid to the Lake Orion Community Schools. Cost avoidance and budget adjustments are comprised of personnel, wage, benefit and operating budget reductions across all functions of the district.
- Schools of Choice and Shared Time Services program continuation.
- Staff changes resulting from staff retirements and other leaves
- Continuation of the sale process of the District's Clarkston Road property. No sales revenue has been budgeted in the adopted budget.

Other adjustments have been made to the FY2020-21 General Fund operating budget including, but not limited to, several "one-time" adjustments such as:

- An increase in the district's weighted average MPSERS retirement program(s) rate to 28.25%
- Other year-to-year adjustments routinely made in multiple budgets.

### **Salaries and Wages**

Salaries and wages comprise the single largest expenditure category for the district's budget. The existing wage base is budgeted for a net decline reflecting the district's proposed plan to reduce the operating budget deficit for fiscal year 2020-21. Expect additional wage related expenditure adjustments as we move into the new fiscal year. These changes will be addressed via the budget amendment process.

### **Staffing Changes**

District staff changes have been made and will continue to be made as the new fiscal year unfolds. Fiscal year 2020-21 changes include multiple staff retirements and reductions.

### **MPSERS Retirement Costs**

The district will pay an estimated \$28.25 in base retirement costs for every \$100 of wages paid to our employees in fiscal year 2020-21. The District's weighted average retirement rate expectation for the year has been increased to 28.250%. The State Legislature continues to fund the section 147c MPSERS rate

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stabilization pass through categorical. The district's General Fund receives additional funding of \$5.2 million via this categorical then pays the Office of Retirement Services in a pass through process payment structure. The revenue and expenditure budgets of the General Fund, Food Service and Community Service Funds are "grossed up" by this process and the costs are embedded at all functional levels.

### **FICA Costs**

The district pays an additional \$7.65 in FICA payroll taxes (Medicaid 1.45% plus social security 6.2%) for every \$100 of wages paid our employees. The individual salary base upon which the Social Security element of the FICA payroll tax as levied is capped at a specific IRS determined earnings level on a calendar year basis. The calendar year 2020 social security wage cap has been increased to \$137,700. There is no cap for the Medicaid element of the payroll tax. The FICA rate expectation for fiscal year 2020-21 remains 7.65%.

### **Summary Employee Benefits Costs**

The district incurs, with some exceptions, employee related costs that include MPERS retirement, FICA, healthcare, dental, vision, long term disability, life, unemployment and workers compensation insurances. Changes included for fiscal year 2019-20 are the increase in MPERS rate(s) as discussed above. We are expecting no increase in the District's healthcare cost coverage caps for FY2020 which are equal to the State of Michigan 2017 levels as follows:

- Single Cap                      \$ 6,344
- Two Person Cap                \$13,688
- Family Cap                      \$17,333

### **Utility Costs**

In spite of recent legislative changes resulting in statewide electric monopoly, the district continues to implement its energy efficiency strategy designed for cost containment. New and updated energy management equipment, recent project based renovations and energy reducing building modifications are driving our strategy. The district continues to monitor electrical and natural gas consumption and expects to reduce overall consumption because of the efficiency improvements and by continuing to increase employee awareness on energy conservation. Our continued utilization of these cost containment measures are reflected in the fiscal year 2020-21 utility budgets.

- Natural Gas budget            \$375,000
- Electric budget                \$925,000

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## Proposed Budgets & Fund Equity Assumptions

The comparative budgeted revenue, expenditures and fund equity of the three major operating program funds of the district are highlighted below and are based on our final fiscal year 2019-20 final budgets and the fiscal year 2020-21 assumptions.

### **General Fund:**

	<b><u>FY2019-20</u></b>	<b><u>FY2020-21</u></b>	<b><u>Change</u></b>
Total Revenue Budget:	\$80,036,047	\$79,269,756	\$(766,291)
Total Expenditure Budget:	\$84,386,414	\$79,221,597	\$(5,164,817)
Beginning Fund Balance:	\$7,744,401	\$3,394,034	\$(4,350,367)
Operating Surplus/Deficit:	<u>(4,350,367)</u>	<u>48,159</u>	<u>4,398,526</u>
Ending Fund Balance:	\$3,394,034	\$3,442,193	\$ 48,159

The General Fund's budgeted FY2020-21 fund equity, as a percentage of total budgeted expenditures, is 4.35%.

### **Community Service Fund:**

	<b><u>FY2019-20</u></b>	<b><u>FY2020-21</u></b>	<b><u>Change</u></b>
Total Revenue Budget:	\$1,711,358	\$2,377,560	\$666,202
Total Expenditure Budget:	\$2,341,471	\$2,310,674	\$(30,797)
Beginning Fund Balance:	\$794,372	\$164,259	\$(630,113)
Operating Surplus/Deficit:	<u>(630,113)</u>	<u>66,886</u>	<u>696,999</u>
Ending Fund Balance:	\$164,259	\$231,145	\$ 66,886

The Community Service Fund's budgeted FY2020-21 revenue, expenditure and fund equity encompassed two major program operations, Early Childhood and Community Enrichment. Both programs are expected to operate in the "black" and are producing positive cash flow. The Community Service Fund is budgeted to contribute \$150,000 as indirect funding to the General Fund.

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**Food Service Fund:**

	<b><u>FY2019-20</u></b>	<b><u>FY2020-21</u></b>	<b><u>Change</u></b>
Total Revenue Budget:	\$2,300,305	\$2,664,453	\$ 386,795
Total Expenditure Budget:	\$2,973,425	\$2,659,976	\$(365,307)
Beginning Fund Balance:	\$1,094,027	\$ 420,907	\$(673,120)
Operating Surplus/Deficit:	<u>(673,120)</u>	<u>78,982</u>	<u>752,102</u>
Ending Fund Balance:	\$ 420,907	\$ 499,890	\$78,982

**Other Included Information:**

The following schedules identify all of the district's budgets for FY2020-21.

- General Fund (110 – 190)
- Pine Tree Center ASD Program Special Revenue Fund (220)
- Pine Tree Center SEI Program Special Revenue Fund (221)
- Community Services Special Revenue Fund (230)
- Food Services Special Revenue Fund (250)
- School Activity Special Revenue Fund (290)
- Debt Service Funds (voted debt) (350, 360, 370, 380)
- Building & Site Sinking Fund (410)
- District Capital Projects Fund (440)
- Bond Series-1 Capital Projects Fund (490)
- RISK Internal Service Fund (810)

The School Activity Special Revenue Fund, which came on line in FY2020, is the result of the implementation of GASB 84. GASB 84 requires changes in how the District accounts for and presents many of our student groups, clubs and buildings, formally identified "Internal" accounts. The district uses a multi-year forecasting process modeling the General Fund's operations in order to improve the planning process for district operations. Like all forecasts, ours is designed to identify near future trends to be managed and is not an exact prediction of operational outcomes.

The fiscal year 2020-21, the General Fund, Food Service Fund, and Community Service Fund budgets incorporate all the major revenue and expenditure assumptions identified herein. The fund level budgets, as incorporated into this document, were presented for approval and adoption by the Board of Education at the June 24, 2020 public meeting.

# LAKE ORION COMMUNITY SCHOOLS

## GENERAL FUND - (110, 120, 130, 140, 150, 170, 180, 190)

### FISCAL YEAR 2020-21 ADOPTED BUDGET - June 24, 2020



	FINAL ACTUAL 2018-19	FINAL BUDGET 2019-20	PROPOSED BUDGET 2020-21	Year to Year \$ Variance	Year to Year % Variance	
<b>REVENUES</b>						
Local Sources	9,133,695	\$ 9,091,031	\$ 9,150,500	\$ 59,469	0.7%	
State Sources	65,806,661	62,065,007	61,121,636	(943,371)	-1.5%	A
Federal Sources	2,724,358	2,647,387	2,647,387	-	0.0%	
ISD and Other Sources	5,499,884	5,736,366	5,876,143	139,777	2.4%	
Other Revenue	469,978	496,256	474,090	(22,166)	-4.5%	
<b>TOTAL REVENUES</b>	<b>\$ 83,634,576</b>	<b>\$ 80,036,047</b>	<b>\$ 79,269,756</b>	<b>\$ (766,291)</b>	<b>-1.0%</b>	
<b>EXPENDITURES</b>						
<b>INSTRUCTION</b>						
Basic Programs	\$ 41,670,713	41,930,128	39,376,926	(2,553,202)	-6.1%	B
Added Needs	11,687,378	12,116,663	11,580,534	(536,129)	-4.4%	B
<b>TOTAL INSTRUCTION</b>	<b>\$ 53,358,091</b>	<b>\$ 54,046,791</b>	<b>\$ 50,957,460</b>	<b>\$ (3,089,331)</b>	<b>-5.7%</b>	
<b>SUPPORT SERVICES</b>						
Pupil Support Services	\$ 6,810,810	\$ 6,910,454	\$ 6,614,054	(296,400)	-4.3%	B
Instructional Staff Support Services:						
Instruction Improvement	696,968	1,568,291	1,299,326	(268,965)	-17.2%	B
Educational Media Services	1,620,340	1,231,305	916,380	(314,925)	-25.6%	B
Technology Assisted Instruction	25,145	69,982	69,982	-	0.0%	
Instructional Staff Supervision	1,005,044	751,156	744,939	(6,217)	-0.8%	
General Administration	1,105,415	1,103,286	1,090,817	(12,469)	-1.1%	
School Administration	4,638,416	4,715,352	4,224,267	(491,085)	-10.4%	B
Business Services	866,519	889,338	875,755	(13,583)	-1.5%	
Operation and Maintenance	5,552,427	4,875,363	4,543,099	(332,264)	-6.8%	B
Transportation Services	3,619,693	3,987,845	3,853,829	(134,016)	-3.4%	B
Communication Services	135,635	187,941	187,941	-	0.0%	
Human Resources	750,133	953,138	938,835	(14,303)	-1.5%	
Technology Services	1,449,900	1,448,922	1,445,226	(3,696)	-0.3%	
Athletic Activities	1,281,225	1,256,627	1,155,268	(101,359)	-8.1%	B
Community Services	274,624	191,710	105,506	(86,204)	-45.0%	
<b>TOTAL SUPPORT SERVICES</b>	<b>\$ 29,832,294</b>	<b>\$ 30,140,710</b>	<b>\$ 28,065,224</b>	<b>\$ (2,075,486)</b>	<b>-6.9%</b>	
<b>OUTGOING TRANSFERS</b>						
District CP & DS Funds	\$ 337,108	198,913	\$ 198,913	-	0.0%	C
<b>TOTAL TRANSFERS</b>	<b>\$ 337,108</b>	<b>\$ 198,913</b>	<b>\$ 198,913</b>	<b>\$ -</b>	<b>0.0%</b>	
<b>TOTAL EXPENDITURES</b>	<b>\$ 83,527,493</b>	<b>\$ 84,386,414</b>	<b>\$ 79,221,597</b>	<b>\$ (5,164,817)</b>	<b>-6.1%</b>	
<b>Beginning Fund Balance</b>	<b>\$ 7,637,318</b>	<b>\$ 7,744,401</b>	<b>\$ 3,394,034</b>	<b>\$ (4,350,367)</b>	<b>-56.2%</b>	
<b>Revenues over/(under) Expenditures</b>	<b>107,083</b>	<b>(4,350,367)</b>	<b>48,159</b>	<b>\$ 4,398,526</b>	<b>-101.1%</b>	
<b>Ending Fund Balance</b>	<b>\$ 7,744,401</b>	<b>\$ 3,394,034</b>	<b>\$ 3,442,193</b>	<b>\$ 48,159</b>	<b>1.4%</b>	



**LAKE ORION COMMUNITY SCHOOLS**  
**General Fund Budget Analysis Explanations**

**FISCAL YEAR 2020-21 ADOPTED BUDGET - June 24, 2020**

<b>Explanations are provided below for significant prior year variances</b>	
<b>A</b>	The \$(943,371) net decrease in State Source funding is primarily comprised of a projected decline of 118.0 pupil FTEs.
<b>B</b>	Multiple expenditure budgets have been reduced in response to the district's foundation allowance funding proration, as directed by the State of Michigan, in the close of FY2020 . Budget cost avoidance and reductions, totaling \$5.5 million, have been recognised in this FY2021 adopted budget. The budget changes included are comprised of personnel, wage, benefit and operating cost avoidance and reductions across virtually all district functions. Under state law Public School Boards are required to approve the FY2021 budgets by June 30, 2020. At the time of this approval, June 30, 2020, the State of Michigan has not approved their School Aid budget impacting our school year 2020-21, therefore it is expected that in the coming months we will be presenting the LOCS Board of Education with material budget amendments based upon yet to be finalized State of Michigan budgeted School Aid Funding.
<b>C</b>	The operating transfer out expenditure has been reduced reflecting the fact that one of the district's outstanding Installment Purchase Agreements (IPA) was paid off in FY2020.



# LAKE ORION COMMUNITY SCHOOLS

## PINE TREE CENTER FUND - (220)

### FISCAL YEAR 2020-21 ADOPTED BUDGET - June 24, 2020



	FINAL ACTUAL 2018-19	FINAL BUDGET 2019-20	PROPOSED BUDGET 2020-21	Year to Year \$ Variance	Year to Year % Variance
<b>REVENUES</b>					
LOCAL SOURCES	-	-	-	-	0.0%
INTERMEDIATE SOURCES	616,952	824,709	811,957	(12,752)	-1.5%
STATE SOURCES	48,070	157,107	314,463	157,356	100.2%
FEDERAL SOURCES	-	-	21,429	21,429	#DIV/0!
<b>TOTAL REVENUES</b>	\$ 665,022	\$ 981,816	\$ 1,147,849	\$ 166,033	16.9%
<b>EXPENDITURES</b>					
Salaries	\$ 345,100	\$ 546,179	\$ 521,450	\$ (24,729)	-4.5%
Benefits	265,069	411,676	358,745	(52,931)	-12.9%
Purchased Services	41,300	98,325	121,825	23,500	23.9%
Supplies	3,700	11,000	1,100	(9,900)	-90.0%
Capital Outlay	-	-	-	-	0.0%
Other	-	-	-	-	0.0%
<b>SUB-TOTAL EXPENDITURES</b>	\$ 655,169	\$ 1,067,180	\$ 1,003,120	\$ (64,060)	-6.0%
<b>OUTGOING TRANSFERS</b>					
General Fund	119,978	65,524	69,167	3,643	5.6%
<b>TOTAL TRANSFERS</b>	\$ 119,978	\$ 65,524	\$ 69,167	\$ 3,643	5.6%
<b>TOTAL EXPENDITURES</b>	\$ 775,147	\$ 1,132,704	\$ 1,072,287	\$ (60,417)	-5.3%
<b>Beginning Fund Balance</b>	\$ (66,527)	\$ (176,652)	\$ (327,540)	\$ (150,888)	85.4%
<b>Revenues over/(under) Expenditures</b>	(110,125)	(150,888)	75,562	226,450	-150.1%
<b>Ending Fund Balance</b>	\$ (176,652)	\$ (327,540)	\$ (251,978)	\$ 75,562	-23.1%

# LAKE ORION COMMUNITY SCHOOLS

## PINE TREE CENTER FUND - (221)

### FISCAL YEAR 2020-21 ADOPTED BUDGET - June 24, 2020



	FINAL ACTUAL 2018-19	FINAL BUDGET 2019-20	PROPOSED BUDGET 2020-21	Year to Year \$ Variance	Year to Year % Variance
<b>REVENUES</b>					
LOCAL SOURCES	-	-	-	-	0.0%
INTERMEDIATE SOURCES	-	784,034	716,048	(67,986)	-8.7%
STATE SOURCES	-	162,692	286,635	123,943	76.2%
FEDERAL SOURCES	-	-	35,065	35,065	#DIV/0!
<b>TOTAL REVENUES</b>	\$ -	\$ 946,726	\$ 1,037,748	\$ 91,022	9.6%
<b>EXPENDITURES</b>					
Salaries	\$ -	\$ 535,634	\$ 484,020	\$ (51,614)	-9.6%
Benefits	-	402,350	311,923	(90,427)	-22.5%
Purchased Services	-	91,650	110,150	18,500	20.2%
Supplies	-	8,500	11,000	2,500	29.4%
Capital Outlay	-	-	-	-	0.0%
Other	-	-	-	-	0.0%
<b>SUB-TOTAL EXPENDITURES</b>	\$ -	\$ 1,038,134	\$ 917,093	\$ (121,041)	-11.7%
<b>OUTGOING TRANSFERS</b>					
General Fund	-	63,908	63,048	(860)	-1.3%
<b>TOTAL TRANSFERS</b>	\$ -	\$ 63,908	\$ 63,048	\$ (860)	-1.3%
<b>TOTAL EXPENDITURES</b>	\$ -	\$ 1,102,042	\$ 980,141	\$ (121,901)	-11.1%
<b>Beginning Fund Balance</b>	\$ -	\$ -	\$ (155,316)	\$ (155,316)	#DIV/0!
<b>Revenues over/(under) Expenditures</b>	-	(155,316)	57,607	212,923	-137.1%
<b>Ending Fund Balance</b>	\$ -	\$ (155,316)	\$ (97,709)	\$ 57,607	-37.1%

**LAKE ORION COMMUNITY SCHOOLS**  
**COMMUNITY SERVICES FUND - (230)**

**FISCAL YEAR 2020-21 ADOPTED BUDGET - June 24, 2020**



	FINAL ACTUAL 2018-19	FINAL BUDGET 2019-20	PROPOSED BUDGET 2020-21	Year to Year \$ Variance	Year to Year % Variance
<b>REVENUES</b>					
Community Enrichment	\$ 767,906	\$ 538,325	\$ 776,022	\$ 237,697	44.2%
Early Childhood	1,597,399	1,173,033	1,601,538	428,505	36.5%
Other	-	-	-		
<b>TOTAL REVENUES</b>	<b>\$ 2,365,305</b>	<b>\$ 1,711,358</b>	<b>\$ 2,377,560</b>	<b>\$ 666,202</b>	<b>38.9%</b>
<b>EXPENDITURES</b>					
Salaries	\$ 1,018,313	\$ 1,070,920	\$ 1,113,282	\$ 42,362	4.0%
Benefits	635,733	705,387	\$ 622,479	(82,908)	-11.8%
Purchased Services	349,806	269,094	353,213	84,119	31.3%
Supplies	59,957	40,742	66,700	25,958	63.7%
Capital Outlay & Other	71,208	61,578	5,000	(56,578)	-91.9%
<b>SUB-TOTAL EXPENDITURES</b>	<b>\$ 2,135,017</b>	<b>\$ 2,147,721</b>	<b>\$ 2,160,674</b>	<b>\$ 12,953</b>	<b>0.6%</b>
<b>OUTGOING TRANSFERS</b>					
General Fund	250,000	193,750	150,000	(43,750)	-22.6%
<b>TOTAL TRANSFERS</b>	<b>\$ 250,000</b>	<b>\$ 193,750</b>	<b>\$ 150,000</b>	<b>\$ (43,750)</b>	<b>-22.6%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 2,385,017</b>	<b>\$ 2,341,471</b>	<b>\$ 2,310,674</b>	<b>\$ (30,797)</b>	<b>-1.3%</b>
<b>Beginning Fund Balance</b>	<b>\$ 814,084</b>	<b>794,372</b>	<b>\$ 164,259</b>	<b>\$ (630,113)</b>	<b>-79.3%</b>
<b>Revenues over/(under) Expenditures</b>	<b>(19,712)</b>	<b>(630,113)</b>	<b>66,886</b>	<b>696,999</b>	<b>-110.6%</b>
<b>Ending Fund Balance</b>	<b>\$ 794,372</b>	<b>\$ 164,259</b>	<b>\$ 231,145</b>	<b>\$ 66,886</b>	<b>40.7%</b>

# LAKE ORION COMMUNITY SCHOOLS

## FOOD SERVICE FUND - (250)

### FISCAL YEAR 2020-21 ADOPTED BUDGET - June 24, 2020



	FINAL ACTUAL 2018-19	FINAL BUDGET 2019-20	PROPOSED BUDGET 2020-21	Year to Year \$ Variance	Year to Year % Variance
<b>REVENUES</b>					
<b>LOCAL SOURCES</b>					
Food & Vending Machine Sales	\$ 1,472,122	1,101,200	1,475,000	\$ 373,800	33.9%
Interest and Rebates	16,263	22,800	22,200	(600)	-2.6%
Catering Services	32,690	23,400	37,000	13,600	58.1%
<b>STATE SOURCES</b>	182,686	184,996	185,000	4	0.0%
<b>FEDERAL SOURCES</b>	910,796	967,909	967,900	(9)	0.0%
<b>TOTAL REVENUES</b>	\$ 2,614,557	\$ 2,300,305	\$ 2,687,100	\$ 386,795	16.8%
<b>EXPENDITURES</b>					
Salaries	\$ 738,215	821,775	815,000	\$ (6,775)	-0.8%
Benefits	416,046	480,530	480,500	(30)	0.0%
Purchased Services	86,596	52,944	87,500	34,556	65.3%
Supplies	1,087,335.60	953,300	1,070,318	117,018	12.3%
Capital Outlay	111,221	541,176	5,000	(536,176)	-99.1%
Other	52,677	48,700	49,800	1,100	2.3%
<b>SUB-TOTAL EXPENDITURES</b>	\$ 2,492,090	\$ 2,898,425	\$ 2,508,118	\$ (390,307)	-13.5%
<b>OUTGOING TRANSFERS</b>					
General Fund	100,000	75,000	100,000	25,000	33.3%
<b>TOTAL TRANSFERS</b>	\$ 100,000	\$ 75,000	\$ 100,000	\$ 25,000	33.3%
<b>TOTAL EXPENDITURES</b>	\$ 2,592,090	\$ 2,973,425	\$ 2,608,118	\$ (365,307)	-12.3%
<b>Beginning Fund Balance</b>	\$ 1,071,561	\$ 1,094,027	\$ 420,907	\$ (673,120)	-61.5%
<b>Revenues over/(under) Expenditures</b>	22,466	(673,120)	78,982	752,102	111.7%
<b>Ending Fund Balance</b>	\$ 1,094,027	\$ 420,907	\$ 499,890	\$ 78,982	18.8%

**LAKE ORION COMMUNITY SCHOOLS**  
**SCHOOL ACTIVITY SPECIAL REVENUE FUND - (290)**  
**FISCAL YEAR 2020-21 ADOPTED BUDGET - June 24, 2020**



	FINAL ACTUAL 2018-19	FINAL BUDGET 2019-20	PROPOSED BUDGET 2020-21	Year to Year \$ Variance	Year to Year % Variance
<b>REVENUES</b>					
Local Revenue	\$ -	\$ 1,252,500	\$ 1,250,000	\$ (2,500)	100.0%
Other	-	-	-		
<b>TOTAL REVENUES</b>	<b>\$ -</b>	<b>\$ 1,252,500</b>	<b>\$ 1,250,000</b>	<b>\$ (2,500)</b>	<b>100.0%</b>
<b>EXPENDITURES</b>					
P. S., Supplies, Other	-	1,124,500	1,350,000	225,500	100.0%
<b>SUB-TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ 1,124,500</b>	<b>\$ 1,350,000</b>	<b>\$ 225,500</b>	<b>100.0%</b>
<b>OTHER FINANCING SOURCES (USES)</b>					
General Fund	-	-	-	-	0.0%
<b>SUB-TOTAL TRANSFERS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ 1,124,500</b>	<b>\$ 1,350,000</b>	<b>\$ 225,500</b>	<b>100.0%</b>
<b>Beginning Fund Balance</b>	<b>\$ -</b>	<b>\$ 1,056,697</b>	<b>\$ 1,184,697</b>	<b>\$ 128,000</b>	<b>0.0%</b>
<b>Revenues over/(under) Expenditures</b>	<b>-</b>	<b>128,000</b>	<b>(100,000)</b>	<b>(228,000)</b>	<b>0.0%</b>
<b>Ending Fund Balance</b>	<b>\$ -</b>	<b>\$ 1,184,697</b>	<b>\$ 1,084,697</b>	<b>\$ (100,000)</b>	<b>0.0%</b>

# LAKE ORION COMMUNITY SCHOOLS

## DEBT SERVICE FUNDS - (350, 360, 370, 390)

### FISCAL YEAR 2020-21 ADOPTED BUDGET - June 24, 2020



	FINAL ACTUAL 2018-19	FINAL BUDGET 2019-20	PROPOSED BUDGET 2020-21	Year to Year \$ Variance	Year to Year % Variance
<b>REVENUES</b>					
<b>LOCAL SOURCES</b>					
Other local source	237,095	163,200	225,000	61,800	37.9%
2015-A Debt	4,083,174	3,330,000	1,206,859	(2,123,141)	0.0%
2015-B Debt	6,985,469	4,513,000	7,325,807	2,812,807	62.3%
2016 Debt	3,533,475	5,065,000	5,007,629	(57,371)	-1.1%
2019-A Debt	-	2,477,000	2,189,353	(287,647)	-11.6%
2019-B Debt	-	-	285,155	285,155	100.0%
<b>TOTAL REVENUE</b>	<b>14,839,212</b>	<b>15,548,200</b>	<b>16,239,802</b>	<b>691,602</b>	<b>4.4%</b>
<b>EXPENDITURES</b>					
Principal	15,945,000	16,485,000	17,120,000	635,000	3.9%
Interest	3,503,542	6,439,003	5,657,567	(781,436)	-12.1%
Other	104,677	116,300	110,000	(6,300)	-5.4%
<b>TOTAL DEBT SERVICE</b>	<b>19,553,219</b>	<b>23,040,303</b>	<b>22,887,567</b>	<b>(152,736)</b>	<b>-0.7%</b>
<b>OTHER FINANCING SOURCES (USES)</b>					
School Bond Loan Funds	4,893,061	7,322,921	6,600,000	(722,921)	-9.9%
<b>TOTAL OTHER FINANCING SOURCES (USES)</b>	<b>4,893,061</b>	<b>7,322,921</b>	<b>6,600,000</b>	<b>(722,921)</b>	<b>-9.9%</b>
<b>Revenues Over/(Under) Expenditures</b>	<b>179,054</b>	<b>(169,182)</b>	<b>(47,765)</b>	<b>121,417</b>	<b>-71.8%</b>
<b>BEGINNING FUND BALANCE</b>	<b>395,898</b>	<b>574,952</b>	<b>405,770</b>	<b>(169,182)</b>	<b>-29.4%</b>
<b>Restricted Fund Balance</b>	<b>574,952</b>	<b>405,770</b>	<b>358,005</b>	<b>(47,765)</b>	<b>-11.8%</b>
<b>ENDING FUND BALANCE</b>	<b>574,952</b>	<b>405,770</b>	<b>358,005</b>	<b>(47,765)</b>	<b>-11.8%</b>

**LAKE ORION COMMUNITY SCHOOLS**  
**BUILDING & SITE SINKING FUND (410)**

**FISCAL YEAR 2020-21 ADOPTED BUDGET - June 24, 2020**



	FINAL ACTUAL 2018-19	FINAL BUDGET 2019-20	PROPOSED BUDGET 2020-21	Year to Year \$ Variance	Year to Year % Variance
<b>REVENUES</b>					
<b>LOCAL SOURCES</b>					
Property tax revenue	\$ 3,816,210	\$ 3,974,051	\$ 4,100,000	\$ 125,949	3.2%
Interest	-	15,000	7,500	(7,500)	0.0%
<b>TOTAL REVENUES</b>	<b>\$ 3,816,210</b>	<b>\$ 3,989,051</b>	<b>\$ 4,107,500</b>	<b>\$ 118,449</b>	<b>-100.0%</b>
<b>EXPENDITURES</b>					
Purchased Services	-	400,000	500,000	100,000	100.0%
Capital Outlay	2,598,430	3,100,000	3,200,000	100,000	3.2%
Principal	225,000	230,000	235,000	5,000	2.2%
Interest	156,913	152,412	147,412	(5,000)	-3.3%
Other	24,071	30,000	30,000	-	0.0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 3,004,414</b>	<b>\$ 3,912,412</b>	<b>\$ 4,112,412</b>	<b>200,000</b>	<b>5.1%</b>
<b>Other Financing Sources(Uses)</b>					
Proceeds from Bond Issuance	-	-	-	-	
<b>TOTAL TRANSFERS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 3,004,414</b>	<b>\$ 3,912,412</b>	<b>\$ 4,112,412</b>	<b>\$ 200,000</b>	<b>5.1%</b>
<b>Revenues over/(under) Expenditures</b>	<b>811,796</b>	<b>76,639</b>	<b>(4,912)</b>	<b>(81,551)</b>	<b>-106.4%</b>
<b>Beginning Fund Balance</b>	<b>\$ 17,609</b>	<b>\$ 829,405</b>	<b>\$ 906,044</b>	<b>\$ 76,639</b>	<b>9.2%</b>
<b>Restricted Fund Balance</b>	<b>-</b>	<b>906,044</b>	<b>901,132</b>	<b>\$ (4,912)</b>	<b>-0.5%</b>
<b>Total Ending Fund Balance</b>	<b>\$ 829,405</b>	<b>\$ 906,044</b>	<b>\$ 901,132</b>	<b>\$ (4,912)</b>	<b>-0.5%</b>



# LAKE ORION COMMUNITY SCHOOLS

## CAPITAL PROJECTS FUND (440)

FISCAL YEAR 2020-21 ADOPTED BUDGET - June 24, 2020



	FINAL ACTUAL 2018-19	FINAL BUDGET 2019-20	PROPOSED BUDGET 2020-21	Year to Year \$ Variance	Year to Year % Variance
<b>REVENUES</b>					
<b>LOCAL SOURCES</b>					
Interest	\$ -	\$ -	\$ 500	\$ 500	100.0%
Other	-	80,000	25,000	(55,000)	100.0%
<b>STATE SOURCES</b>	-	-	-	-	0.0%
<b>TOTAL REVENUES</b>	\$ -	\$ 80,000	\$ 25,500	\$ (54,500)	100.0%
<b>EXPENDITURES</b>					
Purchased Services	\$ 125,436	-	\$ -	\$ -	0.0%
Capital Outlay	168,518	15,000	-	(15,000)	-100.0%
Other	-	-	-	-	0.0%
Principal	298,355	305,377	180,500	(124,877)	-40.9%
Interest	38,754	31,731	18,500	(13,231)	-41.7%
<b>TOTAL EXPENDITURES</b>	\$ 631,063	\$ 352,108	\$ 199,000	\$ (153,108)	-43.5%
<b>Other Financing Sources(Uses)</b>					
Operating Transfer-in	344,793	337,108	199,000	(138,108)	-41.0%
<b>TOTAL OTHER FINANCING SOURCES</b>	\$ 344,793	\$ 337,108	\$ 199,000	\$ (138,108)	-41.0%
<b>TOTAL EXPENDITURES</b>	\$ 631,063	\$ 352,108	\$ 199,000	\$ (153,108)	-43.5%
<b>Revenues over/(under) Expenditures</b>	\$ (286,270)	\$ 65,000	\$ 25,500	\$ (39,500)	60.8%
<b>Beginning Fund Balance</b>	\$ 296,459	\$ 10,189	\$ 75,189	\$ 65,000	637.9%
<b>Unassigned Fund Balance</b>	10,189	75,189	100,689	25,500	33.9%
<b>Total Ending Fund Balance</b>	\$ 10,189	\$ 75,189	\$ 100,689	\$ 25,500	33.9%

# LAKE ORION COMMUNITY SCHOOLS

## BOND 2019 SERIES-1 CAPITAL PROJECTS FUND (490)

### FISCAL YEAR 2020-21 ADOPTED BUDGET - June 24, 2020



	FINAL ACTUAL 2018-19	FINAL BUDGET 2019-20	PROPOSED BUDGET 2020-21	Year to Year \$ Variance	Year to Year % Variance
<b>REVENUES</b>					
<b>LOCAL SOURCES</b>					
Interest	\$ 762,732	\$ 1,820,000	\$ 700,000	\$ (1,120,000)	-61.5%
Other	-	480,000	200,000	(280,000)	0.0%
<b>TOTAL REVENUES</b>	<b>\$ 762,732</b>	<b>\$ 2,300,000</b>	<b>\$ 900,000</b>	<b>\$ (1,400,000)</b>	<b>-60.9%</b>
<b>EXPENDITURES</b>					
Purchased Services	\$ -	\$ -	\$ -	\$ -	#DIV/0!
Capital Outlay	2,995,630	12,819,500	37,000,000	24,180,500	188.6%
Dues & Fees	-	65,000	50,000	(15,000)	-23.1%
Bond Issuance Costs	435,186	-	-	-	#DIV/0!
Other	-	-	-	-	0.0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 3,430,816</b>	<b>\$ 12,884,500</b>	<b>\$ 37,050,000</b>	<b>\$ 24,165,500</b>	<b>187.6%</b>
<b>Other Financing Sources(Uses)</b>					
Par Amount - 2019 Series 1 Bonds	62,670,000	-	-	-	#DIV/0!
Original Issue Premium	10,539,865	-	-	-	#DIV/0!
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$ 73,209,865</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>#DIV/0!</b>
<b>Revenues over/(under) Expenditures</b>	<b>\$ 70,541,781</b>	<b>\$ (10,584,500)</b>	<b>\$ (36,150,000)</b>	<b>\$ (25,565,500)</b>	<b>241.5%</b>
<b>Beginning Fund Balance</b>	<b>\$ -</b>	<b>\$ 70,541,781</b>	<b>\$ 59,957,281</b>	<b>\$ (10,584,500)</b>	<b>100.0%</b>
<b>Restricted Fund Balance</b>	<b>70,541,781</b>	<b>59,957,281</b>	<b>23,807,281</b>	<b>(36,150,000)</b>	<b>-60.3%</b>
<b>Total Ending Fund Balance</b>	<b>\$ 70,541,781</b>	<b>\$ 59,957,281</b>	<b>\$ 23,807,281</b>	<b>\$ (36,150,000)</b>	<b>-60.3%</b>

**LAKE ORION COMMUNITY SCHOOLS**  
**RISK - INTERNAL SERVICE FUND (810)**

**FISCAL YEAR 2020-21 ADOPTED BUDGET - June 24, 2020**



	FINAL ACTUAL 2018-19	FINAL BUDGET 2019-20	PROPOSED BUDGET 2020-21	Year to Year \$ Variance	Year to Year % Variance
<b>Net Assets, Beginning of Year</b>					
Reserve - Dental Claims	\$ -	\$ -	\$ -	\$ -	0.0%
Retained Earnings	84,730	(4,132)	20,868	25,000	-605.0%
<b>Total Net Assets, Beginning of Year</b>	84,730	(4,132)	20,868	25,000	-605.0%
<b>REVENUE</b>					
<b>LOCAL SOURCES</b>					
Dental Claims Contributions	620,917	779,000	\$ 700,000	\$ (79,000)	-10.1%
Workers Compensation Contributions	\$ -	\$ -	\$ -	\$ -	0.0%
Interest	-	-	-	-	0.0%
<b>TOTAL REVENUE</b>	\$ 620,917	\$ 779,000	\$ 700,000	\$ (79,000)	-10.1%
<b>EXPENSES</b>					
Dental Claims	\$ 709,779	\$ 754,000	\$ 675,000	\$ (79,000)	-10.5%
Workers Compensation Claims	-	-	-	-	#DIV/0!
Other	-	-	-	-	0.0%
<b>TOTAL EXPENSES</b>	\$ 709,779	\$ 754,000	\$ 675,000	\$ (79,000)	-10.5%
<b>REVENUES OVER(UNDER) EXPENSES</b>	\$ (88,862)	\$ 25,000	\$ 25,000	\$ -	0.0%
<b>Net Assets, End of Year</b>					
Reserve - Dental Claims	\$ -	\$ -	\$ -	\$ -	0.0%
Retained Earnings	(4,132)	20,868	45,868	25,000	100.0%
<b>Total Net Assets, End of Year</b>	\$ (4,132)	\$ 20,868	\$ 45,868	\$ 25,000	100.0%